

Portfolio	Responsibilities	Priority Projects	Partnerships	Plans and Strategies	Deputy Cabinet Member
<p>Leader of the Council (and Cabinet Member for Finance, Governance and Property)</p> <p>Cllr Tom Dawlings</p>	<ul style="list-style-type: none"> ▪ Strategic Policy ▪ Finance ▪ Property and Estates ▪ Facilities ▪ Operational partnerships (including Mid Kent Services) ▪ Revenues and benefits (inc fraud and debt recovery) ▪ Internal audit ▪ Legal services ▪ ICT/Digital transformation ▪ Project & programme management ▪ Performance management ▪ Democratic services ▪ Human resources (including learning and development) 	<ul style="list-style-type: none"> ▪ Oversight of all priority projects ▪ Balancing the budget ▪ Property and asset disposals and acquisition ▪ Future of the Civic Complex 	<ul style="list-style-type: none"> ▪ LGA ▪ Mid Kent Services Board ▪ Kent Council Leaders ▪ Oversight of One Public Estate <p>Chairs:</p> <ul style="list-style-type: none"> ▪ Civic Complex Working Party ▪ Property Asset Advisory Panel 	<ul style="list-style-type: none"> ▪ Five Year Plan ▪ Annual Budget ▪ Statutory Accounts ▪ MTFS ▪ Asset Management plan ▪ ICT Strategy ▪ Risk Register and Management Plan ▪ Treasury Management Strategy ▪ People Strategy 	N/A
<p>Economic Development (and Deputy Leader)</p> <p>Cllr David Scott</p> <p>*Also Lead Member for Royal Tunbridge Wells</p>	<ul style="list-style-type: none"> ▪ Economic Development and Tourism ▪ Events (excluding the ice rink) ▪ Business engagement ▪ Supporting economic recovery across the Borough ▪ Supporting the Town Centre 	<ul style="list-style-type: none"> ▪ Supporting businesses through the Covid-19 Pandemic and supporting the economic recovery. ▪ Overseeing the development of a RTW Town Centre Area Plan 	<ul style="list-style-type: none"> ▪ Local Enterprise Partnership/Kent and Medway Economic Partnership ▪ RTWT (BID) ▪ West Kent Partnership ▪ Substitute at Kent Council Leaders & MKS ▪ Creative TW 	<ul style="list-style-type: none"> ▪ Economic Development Strategy ▪ Cultural and Creative Industries Framework 	Victoria White
<p>Culture and Leisure</p> <p>Cllr Jane March</p>	<ul style="list-style-type: none"> ▪ Culture, leisure and the arts ▪ Assembly Hall Theatre and the ice rink ▪ The Amelia Scott ▪ Parks and grounds maintenance ▪ Sports and leisure centres ▪ Community grants ▪ Customer access ▪ Cemetery and crematorium 	<ul style="list-style-type: none"> ▪ The Amelia Scott ▪ Creating new sports facilities ▪ New Leisure management agreement ▪ New Grounds Maintenance service agreement 	<ul style="list-style-type: none"> ▪ Cultural and Learning Hub Board <p>Chairs:</p> <ul style="list-style-type: none"> ▪ ASMOP 	<ul style="list-style-type: none"> ▪ Sports Facilities Strategy ▪ Cultural Strategy 	N/A

<p>Planning and Transportation</p> <p>Cllr Alan McDermott</p>	<ul style="list-style-type: none"> ▪ Planning policy ▪ Strategic sites and delivery ▪ Development management ▪ Heritage and conservation ▪ Planning Enforcement ▪ Land charges ▪ Building control ▪ Parking (on and off-street) ▪ Transportation 	<ul style="list-style-type: none"> ▪ Local Plan and associated documents ▪ Review of car parking 	<p>Chairs:</p> <ul style="list-style-type: none"> ▪ Planning Policy Working Group ▪ Public Transport Forum 	<ul style="list-style-type: none"> ▪ Local Plan ▪ Neighbourhood plans ▪ Planning policy documents ▪ Parking Strategy ▪ Transport Strategy 	<p>Christian Atwood</p>
<p>Communities and Wellbeing</p> <p>Cllr Andrew Fairweather</p> <p>* Also, lead member for rural communities</p>	<ul style="list-style-type: none"> ▪ Housing (including private sector and housing needs) ▪ Health ▪ Community centres and hubs ▪ Community partnerships ▪ Assets of Community Value ▪ Community safety and CCTV ▪ Rural communities ▪ Younger and older people ▪ Equalities and equal access 	<ul style="list-style-type: none"> ▪ Development of community centres 	<ul style="list-style-type: none"> ▪ Community Safety Partnership ▪ PCC Panel ▪ TW Health Action Team ▪ West Kent Health Elected Members' Forum ▪ Kent Police and Crime Panel <p>Chairs:</p> <ul style="list-style-type: none"> ▪ HAP (Housing Advisory Panel) ▪ Parish chairmen 	<ul style="list-style-type: none"> ▪ Community Safety Partnership Plan 	<p>Lance Goodship</p>
<p>Environment</p> <p>Cllr Matthew Bailey</p>	<ul style="list-style-type: none"> ▪ Recycling and waste collection ▪ Street cleansing and littering ▪ Fly tipping and abandoned vehicles ▪ Environmental Protection ▪ Environmental Health ▪ Food Hygiene and Health and Safety standards in businesses ▪ Corporate Health and Safety ▪ Licensing ▪ Sustainability 	<ul style="list-style-type: none"> ▪ Enhanced public realm ▪ Climate Emergency 	<ul style="list-style-type: none"> ▪ Kent Resource Partnership <p>Chairs:</p> <ul style="list-style-type: none"> ▪ CEAP 	<ul style="list-style-type: none"> ▪ Kent Environment Strategy ▪ Kent and Medway Energy and Low Emissions Strategy ▪ Air Quality Management Plan ▪ Contaminated Land Strategy 	<p>Harry Allen</p>