

# Strategic Risk Register

For Audit and Governance Committee on 27 July 2021

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## Summary

**Lead Member:** All

**Lead Director:** Lee Colyer, Director of Finance, Policy and Development

**Head of Service:** Rich Clarke, Head of Audit Partnership

**Report Author:** Lee Colyer, Director of Finance, Policy and Development

**Classification:** Public document (non-exempt)

**Wards Affected:** All

Approval Timetable	Date
Management Board	23 June 2021
Audit and Governance Committee	27 July 2021

## Recommendations

Officer / Committee recommendations as supported by the Portfolio Holder:

1. That the Committee **notes** the risk management report and arrangements for managing strategic risk.

# 1. Purpose of Report and Executive Summary

- 1.1 This report sets out the strategic risks identified by the Council and currently being managed and tracked by senior management. The report provides a current update on the evaluated threat level and controls in place for each risk issue.

## 2. Introduction and Background

- 2.1 The risks included in the report were developed in a risk management workshop and health check facilitated by Zurich Insurance Limited on 25 March 2019, with the risks being formally adopted by Cabinet on 1 August 2019. Since that time, risk owners have kept the risks and controls under review with periodic reporting both to the Cabinet and the Audit & Governance Committee.
- 2.2 The Council's Management Board periodically reviews the risks identified along with the risk owners.
- 2.3 Risk owners (managers) for certain risks are invited to attend the Audit and Governance Committee meetings to outline the Council's approach to managing their particular risk(s). The meeting of the Audit and Governance Committee will be able to examine the risk(s) owned by Lee Colyer, Director of Finance, Policy and Development.
- Risk 4: Unable to plan financially over the longer-term.

## 3. Options Considered

- 3.1 There is no legal requirement on the authority formally to monitor its risks, still less is there a defined framework to do so. Although failing to monitor and record risks will leave the Council vulnerable to external criticism – for example by its external auditors who are required to assess the effectiveness of risk management when considering their annual Value For Money conclusion – the Council could decide that is a price worth paying against using some of its resources to identify and monitor risk.
- 3.2 Even accepting the utility in gathering systematic monitoring information on the risks it faces, there is a wide range of different approaches the Council might adopt. Even if one looks solely at the local government sector, there are myriad formats, structures and arrangements adopted to record and present information to senior officers and members.

## 4. Preferred Option and Reason

- 4.1 The report sets out the risks using the methodology and format previously agreed by the Council, which is essentially the method advocated by Zurich from the 2019 risk workshop

## 5. Consultation on Options

- 5.1 The Strategic Risk Register has undergone periodic review and examination by the Council's Management Board, the Cabinet and the Audit & Governance Committee. This stands in addition to ongoing monitoring by the identified risk owners. This report incorporates feedback and updates from all sources.

## 6. Appendices and Background Documents

Appendices:

- Appendix A: Strategic Risk Register Update June 2021

Background Papers:

- None

## 7. Cross Cutting Issues

### A. Legal (including the Human Rights Act)

The Accounts and Audit Regulations 2015 require the Council to have a sound system of control which includes arrangements for the management of risk. This Report is part of those arrangements and is designed to ensure that the appropriate controls are effective.

There are no immediate legal implications arising from this report.

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### B. Finance and Other Resources

None identified at this stage.

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## **C. Staffing**

None identified at this stage.

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## **D. Risk Management**

Risk management is the subject of the report, but it does not of itself raise new risk issues for consideration.

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## **E. Environment and Sustainability**

None identified at this stage.

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## **F. Community Safety**

None identified at this stage.

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## **G. Equalities**

None identified at this stage.

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## **H. Data Protection**

None identified at this stage.

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## **I. Health and Safety**

None identified at this stage.

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## **J. Health and Wellbeing**

None identified at this stage.

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