

Framework for Major Projects

For Audit and Governance Committee on 24 August 2021

Summary

Lead Member: All

Lead Director: Lee Colyer, Director of Finance, Policy and Development

Head of Service: David Candlin, Head of Economic Development and Property

Report Author(s): Independent Members, Mr Quigley and Mr Turner.

Classification: Public document (non-exempt)

Wards Affected: All

Approval Timetable	Date
Management Board	Not Applicable
Audit and Governance Committee	24 August 2021

Recommendations

Officer / Committee recommendations as supported by the Portfolio Holder:

1. That the committee endorse the framework for major projects going forward for use by the Council's Programme Management Office to develop an action plan.

1. Purpose of Report and Executive Summary

- 1.1 This report provides the Audit and Governance Committee with the outcome of the review and the recommended framework for the Council to follow in the undertaking of major projects going forwards.

2. Introduction and Background

- 2.1 The borough council has responsibilities for the economic, social, and environmental well-being of the borough and may well decide to undertake major strategic projects as part of its Five-Year plan that deliver economic growth and facilitate recovery from the pandemic.
- 2.2 In addition, the council has also declared a climate emergency and to become carbon neutral by 2030, this will have implications for the council's own property assets and their emissions and use. To assist in the development and successful delivery of major projects that maintain the support of residents, businesses, and politicians over multiple years a framework has been developed.
- 2.3 The need for a major project framework emanated from the findings and action plan of the independent external auditor report on the Value for Money and Governance Review of Calverley Square (Appendix B). The appointed auditors have broad responsibilities and powers to review and make recommendations concerning the functions of local authorities. The Audit and Governance meeting on the 24 November 2020 resolved for the Portfolio Holder of Finance and Governance to be the sponsor for developing a framework for major projects going forwards.
- 2.4 To ensure that the review was objective, based on evidence and free from politics the Portfolio Holder for Finance & Governance requested that the two independent members of the Audit and Governance Committee who have relevant professional expertise and knowledge, undertake the review and to produce a framework for major projects going forward (Appendix A).

3. Options Considered

- 3.1 The Audit and Governance Committee could choose not to support the framework for major projects going forwards.

4. Preferred Option and Reason

- 4.1 The Audit and Governance Committee supports the Portfolio Holder for Finance and Governance as part of the responsibility for executive functions.

5. Consultation on Options

- 5.1 The review on the Major Projects Framework has been available on the council's website.

6. Appendices and Background Documents

Appendices:

- Appendix A: Major Project Framework Review, Independent Members Mr. Quigley and Mr. Turner.
- Appendix B: Value for Money and Governance Action Plan

Background Papers:

- None

7. Cross Cutting Issues

A. Legal (including the Human Rights Act)

The Accounts and Audit Regulations 2015 require the Council to have a sound system of control which includes arrangements for the management of risk. This Report is part of those arrangements and is designed to ensure that the appropriate controls are effective.

There are no immediate legal implications arising from this report.

Lee Colyer, Director of Finance, Policy and Development

B. Finance and Other Resources

None identified at this stage.

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C. Staffing

None identified at this stage.

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D. Risk Management

Major Projects by their nature involve significant risk and will have their own risk management process in place.

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E. Environment and Sustainability

None identified at this stage.

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F. Community Safety

None identified at this stage.

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G. Equalities

None identified at this stage.

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H. Data Protection

None identified at this stage.

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I. Health and Safety

None identified at this stage.

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J. Health and Wellbeing

None identified at this stage.

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