

**Appendix A - Overall Revenue and Net Expenditure on Services**  
**Financial Year 2021/22**

	Forecast to 31/12/21	Actuals to 31/12/21	Forecast Variance to 31/12/21 Increase/ (Decrease)	Full Year Revised Budget	Full Year Forecast Outturn as at Q3	Full Year Variance to Revised Budget Increase/ (Decrease)
	£000's	£000's	£000's	£000's	£000's	£000's
<b>NET EXPENDITURE ON SERVICES-ORIGINAL BUDGET</b>				<b>14,766</b>	<b>14,766</b>	<b>0</b>
Forecast Outturn Increase funded from Reserves				<b>455</b>	<b>503</b>	<b>48</b>
<b>NET EXPENDITURE ON SERVICES-QTR 1</b>				<b>15,221</b>	<b>15,269</b>	<b>48</b>
Forecast Outturn Increase funded from Reserves				<b>206</b>	<b>148</b>	<b>(58)</b>
<b>NET EXPENDITURE ON SERVICES-QTR 2</b>				<b>15,427</b>	<b>15,417</b>	<b>(10)</b>
Forecast Outturn Increase funded from Reserves				<b>247</b>	<b>(68)</b>	<b>(315)</b>
<b>NET EXPENDITURE ON SERVICES-QTR 3</b>				<b>15,674</b>	<b>15,349</b>	<b>(325)</b>
<b>Comprised of:</b>						
Chief Executive	135	133	(2)	183	183	0
D Of Finance, Policy & Development	114	110	(4)	151	151	0
Finance, Procurement & Parking	60	(74)	(134)	209	138	(71)
Mid Kent Services Client	1,047	1,139	92	2,071	2,141	70
Economic Development & Property	29	(58)	(87)	733	499	(234)
Planning	886	808	(78)	1,311	1,252	(59)
Policy & Governance	1,020	1,004	(16)	1,332	1,315	(17)
D Of Change & Communities	101	100	(1)	134	134	0
HR, Cust Service & Culture	1,283	993	(290)	1,925	1,670	(255)
Housing, Health & Environment	4,643	4,502	(141)	5,679	6,000	321
Facilities & Community Hubs	991	892	(99)	1,298	1,132	(166)
Digital Services & Communications	575	545	(30)	828	734	(94)
Vacancy Factor	(45)	0	45	(180)	0	180
<b>Total Cost of Services</b>	<b>10,839</b>	<b>10,094</b>	<b>(745)</b>	<b>15,674</b>	<b>15,349</b>	<b>(325)</b>
<b>Funded by:</b>						
Net Interest & Investment Income				(450)	(550)	(100)
Parish Precepts & Levies				2,779	2,779	0
Business Rates and Other Government Grants				(4,140)	(5,752)	(1,612)
Council Tax Precepts				(11,278)	(11,278)	0
Capital Expenditure from Revenue				779	779	0
Minimum Revenue Provision				290	290	0
Non Govt Grants				(225)	(225)	0
Transfer to & From Earmarked Reserves				(429)	(429)	0
Transfer From Earmarked Reserves (to balance budget)				(3,000)	(963)	2,037
<b>TOTAL FUNDING</b>				<b>(15,674)</b>	<b>(15,349)</b>	<b>325</b>
<b>(SURPLUS)/DEFICIT</b>				<b>0</b>	<b>0</b>	<b>0</b>