

Strategic Risk Register

For Audit and Governance Committee on 13 September 2022

Summary

Lead Member: All

Lead Director: Lee Colyer, Director of Finance, Policy and Development

Head of Service: TBC, Head of Audit Partnership

Report Author: Lee Colyer, Director of Finance, Policy and Development

Classification: Public document (non-exempt)

Wards Affected: All

Approval Timetable	Date
Management Board	31 August 2022
Audit and Governance Committee	13 September 2022

Recommendations

Officer / Committee recommendations as supported by the Portfolio Holder:

1. That the Committee **notes** the risk management report and arrangements for managing strategic risk.

1. Purpose of Report and Executive Summary

- 1.1 This report sets out the strategic risks identified by the Council and currently being managed and tracked by senior management. The report provides a current update on the evaluated threat level and controls in place for each risk issue.

2. Introduction and Background

- 2.1 The risks included in the report were developed in a risk management workshop and health check facilitated by Zurich Insurance Limited on 25 March 2019, with the risks being formally adopted by Cabinet on 1 August 2019. Since that time, risk owners have kept the risks and controls under review with periodic reporting both to the Cabinet and the Audit & Governance Committee.
- 2.2 In the Autumn the Council's insurers Zurich will run a risk awareness session to help the new Cabinet and the Chair of Audit & Governance to obtain the necessary awareness of risk management and the strategic risk environment the council operates in. This will then be followed by a strategic risk setting workshop to inform the production of a new strategic risk register.
- 2.3 The Council's Management Board periodically reviews the risks identified along with the risk owners.
- 2.4 The following risks are no longer considered to be of significant current concern and have been retired from the register.
- Risk 9: The Amelia Scott; and
 - Risk 11: Pandemic
- 2.5 Risk owners (managers) for certain risks are invited to attend the Audit and Governance Committee meetings to outline the Council's approach to managing their particular risk(s). The meeting of the Audit and Governance Committee will be able to examine the risk(s) owned by William Benson, Chief Executive.
- Risk 5: National policy changes in short term that impact negatively on TWBC; and
 - Risk 7: Capacity fails to keep pace with ambition; and

3. Options Considered

- 3.1 There is no legal requirement on the authority formally to monitor its risks, still less is there a defined framework to do so. Although failing to monitor and record risks will leave the Council vulnerable to external criticism – for example by its external auditors who are required to assess the effectiveness of risk management when considering their annual Value For Money conclusion.
- 3.2 There is merit in maintaining a strategic risk register which accords with the principles of good risk management and this has proved to be an effective tool for responding to and recovering from the pandemic.
- 3.3 The council's insurance contract with Zurich provides access to specialist risk management and resilience expertise.

4. Preferred Option and Reason

- 4.1 The report sets out the risks using the methodology and format previously agreed by the Council, which is essentially the method advocated by Zurich from the 2019 risk workshop

5. Consultation on Options

- 5.1 The Strategic Risk Register has undergone periodic review and examination by the Council's Management Board, the Cabinet and the Audit & Governance Committee. This stands in addition to ongoing monitoring by the identified risk owners. This report incorporates feedback and updates from all sources.

6. Appendices and Background Documents

Appendices:

- Appendix A: Strategic Risk Register Update September 2022

Background Papers:

- None

7. Cross Cutting Issues

A. Legal (including the Human Rights Act)

The Accounts and Audit Regulations 2015 require the Council to have a sound

system of control which includes arrangements for the management of risk. This Report is part of those arrangements and is designed to ensure that the appropriate controls are effective.

There are no immediate legal implications arising from this report.

Lee Colyer, Director of Finance, Policy and Development

B. Finance and Other Resources

None identified at this stage.

Lee Colyer, Director of Finance, Policy and Development

C. Staffing

None identified at this stage.

Lee Colyer, Director of Finance, Policy and Development

D. Risk Management

Risk management is the subject of the report, but it does not of itself raise new risk issues for consideration.

Lee Colyer, Director of Finance, Policy and Development

E. Environment and Sustainability

None identified at this stage.

Lee Colyer, Director of Finance, Policy and Development

F. Community Safety

None identified at this stage.

Lee Colyer, Director of Finance, Policy and Development

G. Equalities

None identified at this stage.

Lee Colyer, Director of Finance, Policy and Development

H. Data Protection

None identified at this stage.

Lee Colyer, Director of Finance, Policy and Development

I. Health and Safety

None identified at this stage.

Lee Colyer, Director of Finance, Policy and Development

J. Health and Wellbeing

None identified at this stage.

Lee Colyer, Director of Finance, Policy and Development